Item No: <u>9a_supp</u>. Meeting Date: <u>May 22, 2018</u>

Port of Seattle 2019 Budget Process and Development Briefing





2019 Budget: Key Focus Areas

- Manage operating expenses to increase Net Operating Income in a sustainable way
- Seek new revenue and efficiency opportunities where possible
- Obtain Commission input early in process regarding priorities and desired outcomes
- Prioritize capital projects to align with projected funding resources
- Refine funding plans for major programs, e.g. SAMP, NWSA (including T5), Waterfront Vision
- Ensure alignment of budgets with Long Range Plan objectives

Aligning the budget with the Port's strategic objectives and priorities

2019 Budget Process Overview

Strategic Initial Budget Planning:

- Assess business environment and industry conditions
- Update five-year division business operating and capital forecasts
- Update Long Range Plan

Budget Preparation:

- Develop key budget assumptions, drivers and targets
- Issue budget calendar and departmental guidelines
- Prepare 2019 operating and capital budgets

Budget Reviews and Approvals:

- Conduct department and division budget reviews
- Publish the preliminary budget document to the public
- Commission review and approve budgets/capital plans

Final Steps:

- File the Statutory Budget with King county
- Publish the final budget document to the public

Many steps in budget development process

2019 Budget Calendar

Strategic Initial Budget Planning:

- 05/22 2019 Commission budget process briefing; seek guidance and input on budget development and Commission priorities
- 06/26 Aviation division Commission briefing on 2019 key initiatives/budget drivers
- 07/10 Maritime division Commission briefing on key initiatives/budget drivers
- 07/24 Economic Development division Commission briefing on key initiatives and budget drivers
- 08/14 Long Range Plan Commission Briefing
- 08/14 Commission budget priorities discussion

Early engagement with Commission for budget input and development

Budget Preparation:

- 08/01 2019 Budget Guidelines available to budget support staff (formal budget entries begin in early August).
- 08/20 to 09/13 Executive team reviews of department/division budgets
- 08/28 2019 key budget assumptions memo to the Commission
- 09/11 Second Quarter Financial Performance Commission briefing

Executives examine, scrutinize and evaluate proposed budgets

Commission Budget Reviews and Approvals:

- 09/25 Central Services budget Commission briefing
- 10/04 Last day for changes to be incorporated into the 2019 Preliminary Budget document
- 10/09 Operating division budgets Commission briefing
- 10/18 Last day for changes to be incorporated into the first reading of the 2019 Budget on 11/13
- 10/23 Tax Levy & Draft Plan of Finance Commission briefing
- 10/23 2019 Preliminary Budget document available to Commission
- 10/25 2019 Preliminary Budget document available to the public

Commissioners review and provide input on preliminary budget

<u>Commission Budget Reviews and Approvals (Con't):</u>

- 10/30 NWSA Budget study session by Managing Members
- 11/13 NWSA Budget adoption by Managing Members
- 11/13 First reading of budget resolution and public hearing
- 11/15 Last day for changes to be incorporated into the second reading of the 2019 Budget
- 11/27 Second reading and final passage of 2019 Budget

Commissioners review and provide input on preliminary budget

Final Steps:

- 12/03 File the 2019 statutory budget with King county
- 12/14 Publish the 2019 Final Budget to the public

Port required to file a statutory budget with the County under state law